

Havering Community Safety Partnership Plan

2014/15 to 2016/17

V0.5

Document Control

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1. Foreword

Thank you for reading the Partnership Plan for improving community safety in the London Borough of Havering.

This Community Safety Partnership Plan is produced by the Community Safety Team on behalf of the Havering Community Safety Partnership. It sets out the plans and actions that the Partnership aspires to as a result of this year's Strategic Assessment, which is an analysis of the crime and disorder trends in Havering over the last twelve months.

The Council's local intelligence shows that crime, disorder and fear of crime rank very highly in a list of public concerns amongst Havering residents and amongst the wider community that works in and visits the borough. This plan is the result of the focused analysis of the annual strategic assessment process, and sets out actions for the various partnership groups who are charged with bringing this plan to fruition.

Every year we face tough challenges in improving community safety but the economic climate in recent years has made this more difficult so it is important that we demonstrate to you that the work we do both makes a difference and represents good value.

In light of the challenges, Havering Community Safety Partnership has continued to achieve notable successes in impacting on crime, fear of crime and disorder. Overall, Havering is one of the safest boroughs in London. This plan represents our commitment to ensuring that Havering remains a safe place in which to live, work or visit.

The Community Safety Partnership broadly welcomes the seven crime and disorder priorities that have been set by the Mayor of London and have aligned our priorities to encompass these pan-London priority areas, throughout this plan and through our strategic themes and cross-cutting areas.

We look forward to working in conjunction with the Mayor's Office for Policing and Crime to ensure these areas are delivered.

Cheryl Coppell
Chief Executive
London Borough of Havering
Chair of the HCSP

Jason Gwillim
Borough Commander
Havering Police
Vice Chair of the HCSP

2. Executive summary

The Havering Community Safety Partnership is comprised of five responsible authorities¹ who, by law, are required to work together to tackle crime, disorder, substance misuse and reoffending. There is also a statutory requirement that the Havering Community Safety Partnership produces an annual strategic assessment of these issues in coordination with a community safety strategy or plan.

The strategic assessment assesses and evaluates the progress towards priorities set out in the community safety partnership plan, and recommends any changes required to the strategic priorities, if applicable, for the forthcoming years. The Havering Community Safety Partnership strategic assessment has identified three strategic themes together with one cross-cutting area for the forthcoming financial year.

The strategic themes and cross-cutting area identified are as follows:

- **Protecting vulnerable individuals/victims** – we want to reduce the number of victims and repeat victims of crime and anti-social behaviour in Havering. Areas of particular focus, where volume and risk of repeat victimisation are greatest, will be Violence against Women & Girls, Child Sexual Exploitation and Anti-Social Behaviour.
- **Supporting the most prolific and/or high harm offenders** – we want to reduce the harm and risk of reoffending posed by known offenders residing in Havering and work with neighbouring boroughs to minimise the impact of offenders travelling into Havering. Areas of particular focus, where risks associated with reoffending and harm are highest, will be offenders with drug and alcohol misuse, reoffenders, and those with links to gangs.
- **Creating Safer Locations** – we want to reduce the volume of crime in areas which are disproportionately affected. Areas of particular focus, where higher concentrations of crime exist, will be local town centres and retail areas across Havering and burglary hotspots.
- Throughout this work, a key cross-cutting area will be **community engagement and public confidence**. This is to enable communities to report and receive information, as well as being part of potential solutions. A key focus of this area will be preventing violent extremism.

We will continue to address all issues of crime, disorder and anti-social behaviour, the identified priorities and areas of focus are those areas which contribute to the greatest social and economic costs to victims and services and/or cause the greatest level of harm to Havering residents.

We will continue to reduce risk and harm to local communities and maintain Havering's position as one of the safest boroughs in London. The community safety partnership will make the most efficient use of scarce resources through partnership working, sharing knowledge of what works, replicating good practice and being data driven and intelligence led in our approach with a managed and accountable delivery structure.

The strategic themes will be implemented and monitored through the existing Havering Community Safety Partnership structure and delivery model. Each sub-group and operational group of the Havering Community Safety Partnership will retain a strong link to the strategic themes and will use the strategic assessment and associated crime problem profiles to develop specific action plans and performance monitoring frameworks.

¹ London Borough of Havering, Clinical Commissioning Group, Metropolitan Police, London Fire & Emergency Planning Authority and National Probation Service.

The partnership plan will be implemented and monitored by the Havering Community Safety Partnership. The Havering Community Safety Partnership Board oversees the wider delivery and implementation. This group also is responsible for long term strategic work. The second tier of the HCSP structure contains the priority delivery groups and the third tier contains the operational sub-groups, see outlined below – these are all accountable to the Havering Community Safety Partnership Board.

| Havering Community Partnership Board | | | |
|---|---|--|--|
| Protecting vulnerable individuals / victims | Supporting the most prolific and/or high harm offenders | Creating safer locations | Community engagement and public confidence |
| Violence Against Women & Girls Strategic Group | Reducing Reoffending Board | Business Group (Safe & Sound Day & Night Time Economy) | Safer Neighbourhood Board |
| Multi-Agency Risk Assessment Conference | Integrated Offender Management Panel | Residential location group meeting | |
| Multi-Agency Sexual Exploitation Group | Serious Group Violence Panel | | |
| Anti-Social Behaviour and Community MARAC Panel | Drug Intervention Project Panel | | |

The next evaluation of the partnership plan will commence in October 2016 as part of the wider Strategic Assessment process for Community Safety.

This is the final year of the current strategy and our performance targets from the Mayor’s Office of Policing and Crime (MOPAC) to reduce neighbourhood crimes by 20% will end in March 2016. A new partnership plan will be required towards the end of 2016, to be aligned with the MOPAC police and crime plan which we anticipate to commence in 2017.

3. Introduction

Purpose and scope

Each year it is a statutory requirement that Community Safety Partnerships (CSPs) across England and Wales must conduct a strategic assessment of crime, disorder, and substance misuse and community safety issues². The purpose of the assessment is to help decision makers set priorities. It is also the key background document used in the development of the Havering CSP Partnership Plan.

A strategic assessment for Havering was completed in January 2016 which included a comprehensive analysis of the level and patterns of crime, disorder and substance misuse; and changes in the short, medium and long term across Havering. The assessment utilised a wide range of data from appropriate sources (Appendix 3) and used a variety of analytical techniques such as 'hot spot' mapping and creation of indices to highlight disproportionality and level of harm. The assessment was structured around the Problem Analysis Triangle elements of victims (*including vulnerable people, facilities and targets*), offenders and locations (*including priority communities*). This approach has enabled the partnership to identify both cross-cutting issues and underlying drivers and motivations for offending.

The London Borough of Havering in 2015 ranked as the 8th safest borough in London (improving from 9th in 2013) in terms of rate of total recorded crime per 1,000 usual residents (*64.4 in Havering compared to 85.5 regionally and 64.2 nationally*). Within Havering, serious acquisitive crimes have fallen consecutively over the past several years, with continuing reductions in historically high volume offences such as burglary and vehicle crime.

In 2014 Her Majesty Inspectorate of Constabularies (HMIC) crime data integrity programme identified serious concerns about police crime recording processes nationally, including under recording of personal crimes such as sexual offences and violence. This scrutiny has resulted in much more rigorous recording of personal crimes which are brought to the attention of police, contributing to a steep rise in recorded levels of violence against the person, domestic abuse and sexual offences.

In Havering, police have recorded a 20.3% increase in violence against the person during the current assessment period, of 767 additional offences. Similarly, domestic abuse crimes rose 17.0%, by 270 offences, and sexual offences rose 28.2%, by 80 additional offences, during the same period. The rising level of recorded violent crime against individuals in Havering has contributed to a rise in total recorded crime in the most recent strategic assessment period. This trend, positively, is leading to better integrity of recorded crime data and we are identifying more victims than ever before. However, it also means that there is a growing demand for services to protect and safeguard victims, and to manage offenders.

The community safety problems which were identified as causing the most harm during the most recent strategic assessment period are domestic abuse and violent crime (including gangs), sexual offences (including child sexual exploitation), burglary and anti-social behaviour.

Violence overall is the largest contributor to crime in Havering, accounting for 29% of all recorded crime – specific problems within this include gangs and serious youth violence which have increased

² The Strategic Assessment is an annual statutory requirement for every Community Safety Partnership, as is the production of a local three yearly (annually renewable) strategy or partnership plan – S6 Crime & Disorder Act as amended by S97 and S98 of the Police Reform Act, and as amended by the Police and Justice Act 2006; and S1 of the Clean Neighbourhoods and Environment Act 2005.

exponentially in the current assessment period. Havering now has the 13th highest rate in London for serious youth violence, worsening from 19th the previous year. Weapon enabled crime (knife and gun) and robbery involving young people as both victims and perpetrators have also risen exponentially.

Domestic abuse affects one in twenty adults in Havering, not including the number of children in households witnessing domestic abuse. Furthermore, currently more than a quarter of all cases received in the local authority Multi-Agency Safeguarding Hub involve domestic abuse and more than one in ten crimes reported to police are domestic abuse.

Whilst sexual offences are low in volume, due in part to significant levels of underreporting, the impact and harm caused by such crimes is great. A growing proportion of crimes of this nature in Havering cross-cut alongside domestic abuse and violent crimes linked with gangs. Havering has seen a significant rise in the volume of cases of child sexual exploitation and currently has the second highest rate of reported offences per 1,000 youth population, of all 32 London boroughs.

The key determinants of crime and repeat victimisation in Havering continue to be alcohol and drug misuse and reoffending levels, whilst deprivation, social inequality and mental health are influencers.

Alcohol harm, particularly in respect of violence and domestic abuse is a key issue. Alcohol increases the risk of injury in violent crime, for which there is a high level reported in relation to domestic abuse and the night time economy in Havering. Half of all violence is alcohol related. Drug misuse is more prevalent among known acquisitive crime offenders in Havering, particularly burglary. For offenders assessed by probation in Havering 40% had needs relating to drugs or alcohol misuse.

Reoffending remains an issue, with pathways and needs identified for Havering offenders being finances and education, training and employment, coupled with the aforementioned drivers of drugs and alcohol. The number of adult offenders and reoffenders has been rising in Havering and across the east London sub-region, contrasting with declines across London as a whole.

The strategic themes and cross-cutting areas for Havering based on the strategic assessment are as follows:

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- **Supporting the most prolific and/or high harm offenders** – we want to reduce the harm and risk of reoffending posed by known offenders residing in Havering and work with neighbouring boroughs to minimise the impact of offenders travelling into Havering. Areas of particular focus, where risks associated with reoffending high harm are highest, will be offenders with drug and alcohol misuse, reoffenders, and those with links to gangs.
- **Creating Safer Locations** – we want to reduce the volume of crime in areas which are disproportionately affected. Areas of particular focus, where higher concentrations of crime exist, will be local town centres and retail areas across Havering and burglary hotspots.
- Throughout this work, a key cross-cutting area will be **community engagement and public confidence**. This is to enable communities to report and receive information, as well as being part of potential solutions. A key focus of this area will be preventing violent extremism.

We will continue to address all issues of crime, disorder and anti-social behaviour, the identified priorities and areas of focus are those areas which contribute to the greatest social and economic costs to victims and services and/or contribute to the greatest level of harm to Havering residents.

Vision

We will continue to reduce risk and harm to local communities and maintain Havering's position as one of the safest boroughs in London. The community safety partnership will make the most efficient use of scarce resources through partnership working, sharing knowledge of what works, replicating good practice and being data driven and intelligence led in our approach with a managed and accountable delivery structure.

Aims and objectives

The aim of the Havering Community Safety Partnership (HCSP) is to reduce crime, disorder, anti-social behaviour and other behaviour affecting the local environment, as well as reducing the misuse of drugs, alcohol and other substances, reducing the fear of crime and increasing public confidence in our service.

Through the proposed priorities the HCSP will be contributing to the achievement of all three strategic objectives of the Havering Corporate Plan:

- **1. A Clean borough** – working with partners and using our powers to keep Havering tidy and free from quality of life crimes
- **2. A Safe borough** – working with partners to maintain low crime rates, creating safer communities and protecting people in need
- **3. A Proud Borough** – working with offenders to support them in contributing to economic growth through gaining jobs, education and accommodation; working with others to reduce costs.

The key actions and performance measures which will ensure the Havering Community Safety Partnership achieves its aims and objectives are included at the end of this document.

Timescales

The Partnership Plan is a three-year plan which is refreshed annually as part of the Strategic Assessment process. We are now in the final year of this plan which is due to end by March 2017.

Related documents

The work of the community safety partnership is closely linked with a number of other strategies in Havering. These links are detailed in the action plan attached at the end of this document; furthermore Appendix 2 lists all related strategies and documents relevant to this plan.

4. Authorisation and communication

The Crime and Disorder Act 1998, amended by the Police and Justice Act 2006, places a duty on responsible authorities to produce a three-yearly (annually renewable) Community Safety Partnership Plan.

The partnership plan is authorised to the Havering Community Safety Partnership and a final draft requires approval by all representatives of the responsible authorities (see Appendix 4). The wider Havering Community Safety Partnership members will then be invited to consult on the final draft before it is made publicly available on the [Havering Data Intelligence Hub](#).

5. Implementation and monitoring

The strategic themes will be implemented and monitored through the existing Havering Community Safety Partnership structure and delivery model. Each sub-group and operational group of the Havering Community Safety Partnership will retain a strong link to the strategic themes and will use the strategic assessment and associated crime problem profiles to develop specific action plans and performance monitoring frameworks.

Governance and delivery

The partnership plan will be implemented and monitored by the Havering Community Safety Partnership. The Havering Community Safety Partnership Board oversees the wider delivery and implementation. This group also is responsible for long term strategic work. The second tier of the HCSP structure contains the priority delivery groups and the third tier contains the operational sub-groups, see outlined below – these are all accountable to the Havering Community Safety Partnership Board.

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See Appendix 6 for the HCSP structure chart.

Action plan and performance measures

An Action Plan and performance indicators are included at the end of this strategy document.

6. Evaluation and review

The next evaluation of the partnership plan will commence in October 2016 as part of the wider Strategic Assessment process for Community Safety.

This is the final year of the current strategy and our performance targets from the Mayor's Office of Policing and Crime (MOPAC) to reduce neighbourhood crimes by 20% will end in March 2016. A new partnership plan will be required towards the end of 2016, to be aligned with the MOPAC police and crime plan which we anticipate to commence in 2017.

7. Further information

Please contact Diane Egan, Community Safety and Development Manager.

Appendix 1: Equality Analysis



EIA.pdf

Appendix 2: Related Documents

Local Documents

- Havering Community Safety Partnership Strategies
 - Serious Group Violence Strategy 2014-2017
 - Violence Against Women & Girls Strategy 2014-2017
- [Havering Corporate Plan](#)
- [Havering Drug and Alcohol Strategy 2013-2016](#)
- [Havering Joint Strategic Needs Assessment](#)
- [Havering Local Safeguarding Children Board Business Plan 2015-2018](#)
- Havering Strategic Assessment of Crime, Disorder and Anti-Social Behaviour 2013
- Havering Strategic Assessment of Crime, Disorder and Anti-Social Behaviour 2014
- Havering Strategic Assessment of Crime, Disorder and Anti-Social Behaviour 2015
- Havering Strategic Problem Profiles (Restricted Documents)
 - Adult and Youth Offender Profiles 2015
 - Anti-Social Behaviour Strategic Problem Profile 2014
 - Burglary Strategic Problem Profile 2013, 2014, 2015
 - Child Sexual Exploitation Strategic Problem Profile 2015
 - Daytime and Night-time (town centres and public spaces) Strategic Problem Profile 2013, 2015
 - Serious Youth Violence Strategic Problem Profile 2013
 - Theft from Motor Vehicles Strategic Problem Profile 2013
 - Theft from the Person Strategic Problem Profile 2013
 - Violence Against Women & Girls Strategic Problem Profile 2014, 2016

National and Pan-London Documents

- [Anti-Social Behaviour, Crime and Policing Act 2014: Reform of anti-social behaviour powers](#)
- [Code of Practice for Victims of Crime](#)
- [Mayoral Strategy on Violence against Women & Girls 2013-2017](#)
- [MOPAC Business Crime Strategy 2014-2016](#)
- [MOPAC Hate Crime Reduction Strategy 2014-2017](#)
- [MOPAC Policing and Crime Plan 2013-2016](#)
- [MOPAC Safer Neighbourhood Boards Guidance](#)
- [MOPAC Strategic Ambitions for London: Gangs and Serious Youth Violence](#)
- [MOPAC & MPS Crime Reduction Strategy](#)

- [National Crime Agency Strategic Assessment](#)
- [Transforming rehabilitation reforms – reducing reoffending and improving rehabilitation \(Statutory Partnerships and Responsibilities\)](#)

Appendix 3: Data Sources

Sources of data used within the Strategic Assessment document

- British Crime Survey and supplementary tables
- British Retail Consortium, Business Crime Survey
- British Transport Police crime and incident raw data
- Compendium of Reoffending Statistics, Ministry of Justice
- Cambridge Crime Harm Index
- Crime Survey for England and Wales and supplementary tables
- Crown Prosecution Service: Proceedings in Magistrates Court
- Drug Intervention Project crime and drug test outcome raw data
- Female Genital Mutilation Experimental Dataset
- Havering Joint Strategic Needs Assessment chapters
- Home Office Social and Economic Costs of Crime, revised estimates 2011
- Hospital Episode Statistics
- Iquanta Police Performance Data
- Local Alcohol Profiles for England
- London Ambulance Service incident raw data
- London Fire Brigade incident raw data
- London Probation Assessments data
- Metropolitan Police Computer Aided Despatch raw data (also known as Metcall data)
- Metropolitan Police Crime Recording Information System (CRIS data – raw crime data)
- Metropolitan Police Performance Information Bureau (official data for ward/borough level)
- Metropolitan Police Public Attitude Survey
- Ministry of Justice proven and early estimates of reoffending data
- MOSAIC Lifestyle Data, London Borough of Havering set 2011
- National Crime Agency Human Trafficking Data
- National Treatment Agency prevalence data
- Transport for London crime and incident raw data
- Youth Justice Statistics

Appendix 4: Membership of the Havering Community Safety Partnership

Responsible Authorities (those required to be involved by statute)

- London Borough of Havering (including Public Health)
- Clinical Commissioning Group
- Metropolitan Police
- London Fire and Emergency Planning Authority
- National Probation Service and Community Rehabilitation Company

Other Organisations

- Barking, Havering and Redbridge University Trust
- Greater London Authority Member
- Havering Chamber of Commerce
- Havering Crown Court
- Havering Magistrates Court
- Havering Victim Support
- Havering Women's Aid
- Job Centre Plus
- Mayor's Office for Policing and Crime (MOPAC)
- North East London Foundation Trust
- Safer Neighbourhood Board
- Single Homeless Project
- WDP
- Youth Offending Service

Appendix 5: Actions plans linked to the HCSP Partnership Plan



Location Groups &
Safe and Sound Acti

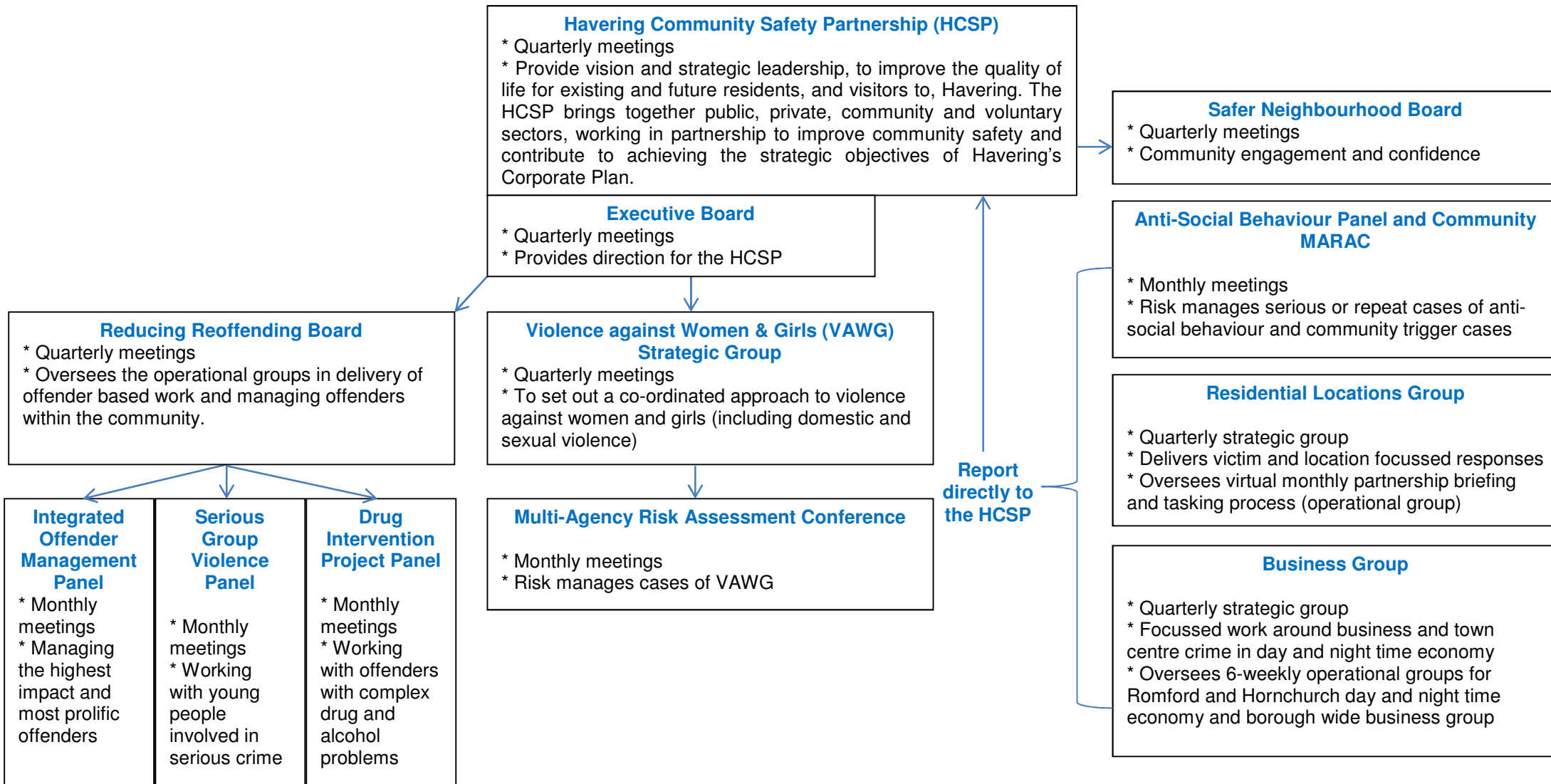


VAWG Action
Plan.docx



Serious Group
Violence Action Plan .

Appendix 6: Governance and structure of the Havering Community Safety Partnership



Action plan

| Corporate goal and strategic outcome | Strategy Objective | Project/Action | Outcomes | Resources | Timescale | Responsible Organisation | Impact on other Services and Organisation |
|--|---|---|---|--|---|--|---|
| 1 – 1.2 2 – 2.5 4 – 4.1 4 – 4.4 5 – 5.1 | Protecting vulnerable individuals/victims – MOPAC 7/Acquisitive Crimes | <p>1) Develop an action plan (see Appendix 5) using the recommendations of the strategic problem profiles to deliver the short and medium term improvements through the location groups in partnership (focussed around victims and locations).</p> <p>2) Implementation of action plan through locations groups.</p> <p>3) Work with police to assist in the development of a burglary action plan (focussed around offenders).</p> <p>4) Ensure that the integrated offender management team are looking at the correct number of offenders based on proven risk models and information.</p> <p>NEW – Refresh the burglary problem profile, location section, to assist in ongoing Safe Zone initiatives</p> <p>NEW – Provide a partnership information sharing document to keep frontline multi-agency staff informed of current and emerging crime trends</p> | <p>Working with partners to reduce levels of serious acquisitive crime using evidence led goods and services to prevent victimisation.</p> <p>Ensuring that intelligence is utilised to gain the best outcome possible through the criminal justice system.</p> <p>Reduction in key neighbourhood crime types including Burglary, Street Crime, Vehicle Crime and Violence.</p> | Crime prevention devices and literature £15k | <p>To be ongoing – success and effectiveness to be monitored and evaluated as part of the next Strategic Assessment process.</p> <p>Must achieve - 20% reduction in burglary dwelling and vehicle crime between 2011/12 and 2015/16.</p> <p>To implement new action plan through location groups from April 2015.</p> | <p>Community Safety Partnership</p> <p>Jerry Haley Iain Agar</p> | Core business – Location Groups; – See Appendix 6 |
| 1 – 1.2 3 – 3.2 4 – 4.1 4 – 4.2 4 – 4.3 4 – 4.4 4 – 4.5 5 – 5.1 | Protecting vulnerable individuals/victims – Violence Against Women & Girls and Child Sexual Exploitation | <p>1) Develop a strategy, and strategic delivery group, for the violence against women and girls work (see Appendix 5 for VAWG Strategy Action Plan).</p> <p>2) Improve access to support for victims and vulnerable groups SEE VAWG Strategy Action Plan.</p> <p>3) Address health, social and economic consequences of violence. SEE VAWG Strategy Action Plan</p> | <p>Co-ordinate the strategy and strategic group work with cross-cutting strategies including the Joint Strategic Needs Assessment 2013/14 and Havering Local Safeguarding Children Board Business Plan 2012/2015.</p> <p>Increase the volume of risk</p> | Commissioned services from Mayor's Office for Policing and Crime fund £70k | <p>Strategy and multi-agency strategic group to be complete and running in 2014-15.</p> <p>Implement the VAWG strategy action</p> | <p>Community Safety Partnership</p> <p>Jasbir Kaur</p> | Core business – Havering Violence Against Women & Girls Strategic Risk Assessment Conference (MARAC) – See Appendix 6 |

| | | | | | | | |
|--|---|---|--|--|--------------------------------------|---|--|
| | | <p>4) Protect women and girls at-risk. SEE VAWG Strategy Action Plan</p> <p>5) Improve the criminal justice sector response. SEE VAWG Strategy Action Plan</p> <p>6) Deliver multi-agency action plan within the VAWG strategy via the VAWG Strategic Group, encompassing points 2-5</p> <p>NEW – Continue to co-ordinate the Violence Against Women & Girls Strategic Group</p> <p>NEW – Complete the delivery of the Violence Against Women & Girls Strategy Action Plan</p> <p>NEW – Identify contingency plans for commissioned services which are dependent on MOPAC funding</p> <p>NEW – Work with the CSE and Missing Group and LSCB to improve understanding of CSE</p> <p>NEW – Work with the CSE and Missing Group and LSCB to contribute to the development of strategic and tactical approaches to addressing CSE in Havering</p> | <p>intervention referrals from multi-agency services.</p> <p>Reduce the rate of repeat victimisation.</p> <p>Reduce the risk and harm of domestic and sexual violence to women and children in Havering.</p> | | <p>plan from April 2015 onwards.</p> | | |
| | <p>Protecting vulnerable individuals/victims – Anti-Social Behaviour and Community MARAC</p> | <p>1) Develop the work of the Anti-Social Behaviour Panel using national policy changes (i.e. community trigger).</p> <p>2) Implement the recommendations of the independent evaluation of the Integrated MASH and Community MARAC.</p> <p>3) Implement the new Anti-Social Behaviour Policy.</p> <p>4) Develop and implement a Hate Crime Policy.</p> <p>NEW – Implement a merged ASB and Community MARAC process</p> | <p>Reduce number of repeat callers for anti-social behaviour.</p> <p>Share information about children and adults at risk efficiently between services.</p> <p>Partner agencies work more holistically to safeguard children and adults.</p> <p>Reduce demand on statutory services.</p> <p>Hate crime is responded to effectively.</p> | | <p>From April 2015 onwards</p> | <p>Community Safety Partnership</p> <p>Damien Ghela Jerry Haley</p> | <p>Core business via the Anti-Social Behaviour Panel</p> |

| | | | | | | | |
|--|---|--|--|---|---|---|---|
| <p>1 – 1.2 2 – 2.5 4 – 4.1 4 – 4.4 5 – 5.1</p> | <p>Supporting the most prolific and/or high harm offenders – reduce the harm and risk of reoffending posed by identified offenders</p> | <p>1) Ensuring the effectiveness of the IOM model to provide multi-agency support to those willing to engage so that they reduce/desist from offending. 2) Sharing information and enhancing the ability to manage offenders in the community through all tools and powers possible. 3) Develop and implement a reducing reoffending strategy for Havering, action plan to be incorporated within HCSP Plan 4) Effectively manage the move to the new pan-London Integrated Offender Management model. 5) Implement the Prevent Plan for Havering. 6) Implement and embed new statutory duties set out in the Counter Terrorism and Security Act. 7) Work with Public Health to develop and deliver a Drugs & Alcohol Strategy. NEW – Contribute to and deliver actions points within the Drug and Alcohol Strategy Action Plan once finalised NEW – Continue to manage and coordinate the multi-agency DIP and IOM Panels</p> | <p>Reduce reoffending rates of the most prolific offenders.</p> <p>The new model is implemented smoothly.</p> <p>Improved understanding of and response to the risks associated with radicalisation.</p> | <p>Commissioned services from Mayor's Office for Policing and Crime fund £37k</p> | <p>Ongoing / From April 2015 onwards</p> | <p>Community Safety Partnership</p> <p>Chris Stannett Yvonne Powell</p> | <p>Core business – Reducing Reoffending Group; Integrated Offender Management Panel; Serious Group Violence Panel; Drug Intervention Project Panel – See Appendix 6</p> |
| <p>1 – 1.2 4 – 4.1 4 – 4.2 4 – 4.2 4 – 4.5 5 – 5.1</p> | <p>Supporting the most prolific and/or high harm offenders – Addressing gangs and serious youth violence</p> | <p>1) Conduct an assessment of serious group and youth violence in Havering. 2) Develop a strategy, action plan (see Appendix 5 for SGV Strategy Action Plan) and implemented response to ensure prevent this emerging risk from establishing itself in Havering. 3) Seek to identify and involve community based support who are better placed to offer specialist preventative and intervention services. 4) Review recommendations of the Home Office PEER Review and incorporate within the SGV Strategy.</p> | <p>Identify and develop preventative services for young people in vulnerable areas of Havering.</p> <p>Manage those individuals currently involved or at-risk through the Serious Group Violence panel to reduce harm; or where relevant and possible through the Troubled Families, Early Help Team and Children Social Care.</p> | <p>£96k</p> | <p>To develop strategy and begin implementation in 2014/15</p> <p>To implement Serious Group Violence Strategy by March 2017.</p> | <p>Community Safety Partnership</p> <p>Chris Stannett Iain Agar</p> | <p>Core business – Serious Group Violence Panel – See Appendix 6</p> |

| | | | | | | | |
|--|--|---|--|--|--|--|--|
| | | <p>NEW – Continue to manage and coordinate the multi-agency Serious Group Violence Panel</p> <p>NEW - Complete the delivery of the Serious Group Violence Strategy Action Plan</p> <p>NEW – Develop intelligence and information about local drugs profile and serious and organised crime profiles</p> | | | | | |
| <p>1 – 1.1 1 – 1.2 3 – 3.5 4 – 4.4 5 – 5.1</p> | <p>Creating safer locations - Work with businesses in our major commercial centres to reduce crime and anti-social behaviour associated with the day and night time economies</p> | <p>1) Develop an action plan using the recommendations of the strategic problem profiles to deliver short and medium term improvements through the Safe and Sound groups.</p> <p>2) Co-ordinate the work of the Safe and Sound groups with other relevant strategies and policies including the Havering Drug and Alcohol Strategy 2013-2016; Licensing and Trading Standards; Urban Strategy for Romford and Romford Area Action Plan.</p> <p>3) Forge links with smaller commercial centres and retail crime hotspots in Havering (Gallows Corner, Business Improvement District).</p> <p>4) Work with partners to consider and agree exit strategy for the Designated No Drinking Zone in Romford. PSPO</p> <p>NEW – Continue to manage and coordinate the Safe & Sound Night Time Economy initiatives to reduce alcohol related violence</p> <p>NEW – Identify contingency plans for commissioned services which are dependent on MOPAC funding</p> | <p>Continue to reduce crime and improve feelings of safety within Havering's busy day and night time economy.</p> <p>Reduce the risk and harm, and prevalence, of alcohol and illegal substances consumed within the night time economy.</p> <p>Support local business, investment and tourism within Havering town centres.</p> | <p>Commissioned services from Mayor's Office for Policing and Crime fund</p> <p>£45k</p> | <p>To be ongoing – success and effectiveness to be monitored and evaluated as part of the next Strategic Assessment process.</p> <p>Must achieve - 10% reduction in violence associated with the night time economy by 2014/15</p> <p>Deliver action plan from April 2015 onwards.</p> | <p>Community Safety Partnership</p> <p>Jane Eastaff</p> | <p>Core business – Locations Business Group; Central Location Group; Safe and Sound – See Appendix 6</p> |
| <p>1 – 1.2 3 – 3.2 5 – 5.3 5 – 5.4</p> | <p>Community Engagement & Confidence - Improve public confidence in community safety activity</p> | <p>1) Promote crime prevention activity in Havering.</p> <p>2) Deliver targeted road shows, seasonal campaigns and work to address perceptions of older residents.</p> <p>3) Liaise with and monitor the community engagement activities and</p> | <p>Address the disparity between levels of crime and fear of crime locally.</p> <p>Seize opportunities to reduce crime / fear of crime by delivering victim based</p> | <p>£5k</p> | <p>To be ongoing – success and effectiveness to be monitored and evaluated as part of the next</p> | <p>Community Safety Partnership</p> <p>Kevin Jolly Jerry Haley</p> | <p>Staff resources within the community safety team</p> |

| | | | | | | | |
|--|-----------------------|--|---|--|-------------------------------|--|--|
| | | <p>projects being delivered by the Safer Neighbourhood Board</p> <p>4) Develop and deliver a multi-agency community safety communications campaign.</p> <p>5) Train more police volunteers and other volunteers to staff resources such as police one stop shop and assist in delivery of initiatives such as Safe Zones (protected areas).</p> <p>NEW – Continue to liaise with and monitor the community engagement activities and projects being delivered by the Safer Neighbourhood Board</p> | <p>responses, raising awareness and providing crime prevention knowledge.</p> <p>Build community capacity to assist in managing demand.</p> | | Strategic Assessment process. | | |
| | Administrative | <p>NEW – Review the structure and governance of the Havering Community Safety Partnership (see Appendix 7)</p> <p>NEW – Develop the HCSP Plan action plan to begin taking forwarding from Q4 of 2016-17</p> | | | | | |

| Ref. | Description | 2015/16 Outturn (End-of-year) | 2016/17 Target | Link to Corporate Goal / Strategic Outcome |
|------|---|-------------------------------|----------------|--|
| CSP1 | Number of reported burglaries | 1,855 | TBC | Safe (supporting our community) |
| CSP2 | Repeat DV cases going to the MARAC ³ | 30.8% | <25% | Safe (supporting our community) |
| CSP3 | Number of anti-social behaviour incidents (ASB) | 4,906 | TBC | Safe (supporting our community) |
| CSP4 | Number of reported robberies | 339 | TBC | Safe (supporting our community) |
| CSP5 | Total Notifiable Offences | 16,658 | TBC | Safe (supporting our community) |

³ MARAC = Multi-Agency Risk Assessment Conference